# TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>From the President &amp; CEO</td>
<td>4</td>
</tr>
<tr>
<td>2012 Highlights</td>
<td>6</td>
</tr>
<tr>
<td>Projects</td>
<td>8</td>
</tr>
<tr>
<td>Grants &amp; Activities</td>
<td>10</td>
</tr>
<tr>
<td>Grant Recipients</td>
<td>11</td>
</tr>
<tr>
<td>Transitioning Canada to a Low-Carbon Energy Economy</td>
<td>14</td>
</tr>
<tr>
<td>Northern Solutions to Northern Challenges</td>
<td>16</td>
</tr>
<tr>
<td>Revenue</td>
<td>18</td>
</tr>
<tr>
<td>Strengthening Relationships Between Aboriginal Peoples and All Canadians</td>
<td>22</td>
</tr>
<tr>
<td>Connecting Neighbours to Build Better Cities</td>
<td>24</td>
</tr>
<tr>
<td>Donor Advised Funds</td>
<td>26</td>
</tr>
<tr>
<td>Financial Results</td>
<td>29</td>
</tr>
<tr>
<td>Board</td>
<td>34</td>
</tr>
<tr>
<td>Leadership</td>
<td>35</td>
</tr>
<tr>
<td>Staff Team</td>
<td>36</td>
</tr>
</tbody>
</table>

---

**Cover image**: Brooke Ziebell and Justin Nadeau of FoodShare Toronto’s Field to Table Schools program, on the rooftop garden at Brock Public School in Toronto. FoodShare Toronto is a community not-for-profit food security organization reaching 155,000 children and adults every month. As one of Tides Canada’s 2012 grant recipients, Field to Table Schools works to restore Food Literacy and good food education in schools through hands-on activities, workshops and growing projects.
From Canada’s big cities to its Northern lands, waters and rural communities, Tides Canada helps diverse change makers – both donors and doers – foster a healthy environment and just Canadian society.

The pages ahead tell just a few stories of how the Tides Canada community is working together to build a stronger, more vibrant and sustainable society.

In 2012, we built on our core environmental and urban social grant-making and expanded our strategic philanthropic programs in key geographies including the Canadian North, Ontario’s Great Lakes and British Columbia’s Great Bear Rainforest. We also increased our focus on complex issues that touch all Canadians, including energy and freshwater.

As the story about Reconciliation Canada highlights, we have deepened our work to create resilient communities by helping to build better relationships among Aboriginal peoples and all Canadians. And the story of Jane’s Walk illustrates an instance of our continued work in a wide array of social initiatives from neighbourhood to national.

We were honoured in 2012 to be one of the first charities in the country accredited by Imagine Canada for excellence in not-for-profit accountability, transparency and governance. We always strive to make the most of every charitable dollar entrusted to us, and this accreditation is an important validation of our efforts.

Tides Canada remains unique in the Canadian philanthropic landscape. Our public foundation and our shared administrative platform support both charitable giving and on-the-ground activities. We pool resources and ideas to address pressing environmental and social issues, applying the tools of philanthropy and investment to achieve greater impact. And we have a proven track record in building collaborations among divergent groups to effect positive change.

To our community of donors, partners and friends, thank you for your ongoing commitment to our shared vision of a healthy environment and just Canadian society. Your generous contributions to Tides Canada and to our programs, projects and funds mean that we will continue to build uncommon solutions for the common good together.

Ross McMillan
President & CEO
HIGHLIGHTS OF THE TIDES CANADA COMMUNITY IN ACTION

**2012**

**Reel Youth:**
Empowered over 370 youth, adults and organizations to create and distribute 74 engaging films about local and national issues.

**Not Far From The Tree:**
740 volunteers picked 12,512 lbs of fruit, nuts and berries from 243 urban trees to share with homeowners, food banks, shelters and community kitchens.

**Supported Ilisaqsivik:**
Supported Ilisaqsivik, an Inuit-led hub that coordinated 58 community wellness related projects and directly connected with over 800 individuals and families.

**Became one of the first charities in the country to be ACREDITED by Imagine Canada for excellence in ACCOUNTABILITY, TRANSPARENCY and governance.**

**Granted more than $2.5 MILLION to support SOCIAL INCLUSION AND CIVIC ENGAGEMENT for Canadians across the country.**

**Supported 700 initiatives across Canada to build a more healthy environment and just Canadian society.**

**Writers’ Exchange:**
400 inner-city kids and 180 volunteer mentors exchanged ideas, stories and knowledge through creative writing.

**Granted more than $2.5 MILLION to protect Canada’s OCEANS AND FRESHWATER.**
Tides Canada Initiatives is a shared administrative platform that powers a range of projects and collaborations across Canada. Because many projects access a common base of expertise without the administrative burden of setting up individual organizations, the sector gains more time and money for mission and impact.
Tides Canada Foundation is a public foundation that makes grants and carries out program activities supporting social justice and the environment. Tides Canada Initiatives is an operating charity with nearly 40 in-house projects on our shared administrative platform. We also collaborate with third parties who help us achieve our mission.

In 2012, more than 200 organizations across Canada received support from Tides Canada and its community of donors to further our mission of a healthy environment and just Canadian society.

### Grant Recipients

<table>
<thead>
<tr>
<th>Organization Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Action pour la solidarité, l'équité, l'environnement et le développement</td>
<td>$2,476,554</td>
</tr>
<tr>
<td>Africa Inland Mission International Canada</td>
<td>$2,168,406</td>
</tr>
<tr>
<td>Amici Camping Charity</td>
<td>$1,973,129</td>
</tr>
<tr>
<td>Ancient Forest Exploration &amp; Research</td>
<td>$1,935,878</td>
</tr>
<tr>
<td>Art Building Children's Dreams</td>
<td>$1,765,352</td>
</tr>
<tr>
<td>Artemis Options Society</td>
<td>$1,663,394</td>
</tr>
<tr>
<td>Assumption Heritage Trust Foundation</td>
<td>$1,565,352</td>
</tr>
<tr>
<td>Big Brothers Big Sisters of Central Vancouver Island</td>
<td>$1,513,606</td>
</tr>
<tr>
<td>Big Brothers Big Sisters of Canada</td>
<td>$1,450,458</td>
</tr>
<tr>
<td>Big Brothers Big Sisters of Cowichan Valley</td>
<td>$1,342,787</td>
</tr>
<tr>
<td>Big Brothers Big Sisters of Cranbrook</td>
<td>$1,204,458</td>
</tr>
<tr>
<td>Big Brothers Big Sisters of Kamloops &amp; Region</td>
<td>$1,192,378</td>
</tr>
<tr>
<td>Big Brothers Big Sisters of Langley</td>
<td>$1,192,378</td>
</tr>
<tr>
<td>Big Brothers Big Sisters of Prince George</td>
<td>$1,192,378</td>
</tr>
<tr>
<td>Big Brothers Big Sisters of Quesnel</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Big Brothers Big Sisters of Victoria</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Big Brothers Big Sisters Upper Fraser Valley</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Big Brothers of Greater Vancouver</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Big Sisters of British Columbia Lower Mainland</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Blake Bonnibie Youth Outreach Service</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Boundary Family and Individual Services Society</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Brandon Street Community Development Project</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Britannia Support Society</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>British Columbia Civil Liberties Association</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Bulkley Valley Research Centre</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Centre for International Justice</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Centre for Policy Alternatives</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Congenital Heart Alliance</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Environmental Grantmakers Network</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Friends of the Israel Guide Dog Center</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Health and Environment Education and Research Foundation</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Journalism Foundation</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Parks and Wilderness Society</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Training Institute</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Women for Women in Afghanistan</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Women's Foundation</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canadian Yachting Association</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Canary Research Institute on Mining Environment and Health</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Centre for Indigenous Environmental Resources</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Chester Municipal Heritage Society</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Colin B. Glassco Charitable Foundation for Children</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Community Foundation of Ottawa</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Community Foundation of Prince Edward Island</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Community Foundations of Canada</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Conservation Council of New Brunswick</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Cortes Community Health Association</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Cortes Island Museum and Archives Society</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Couchiching Conservancy</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Crow's Theatre</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>David Suzuki Foundation</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Doctors Without Borders Canada</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>DreamRider Theatre Society</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Driftwood Foundation Society</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Earthroots Fund</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Ecoculture Canada Society</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Ecology Action Centre</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Ecotrust Canada</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Elliott Heights Baptist Church</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Engineers Without Borders Canada</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>English-Montreal School Board Westmount Park Elementary School</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Environmental Defence Canada</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Eva’s Initiatives for Homeless Youth</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Evergreen</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Face the Future Foundation</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Fatal Light Awareness Program</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>FoodShare Toronto</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Fraser Academy Association</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Fea the Children at the University of Toronto</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Full Figure Theatre Company Society</td>
<td>$1,064,075</td>
</tr>
<tr>
<td>Galliano Conservancy Association</td>
<td>$1,064,075</td>
</tr>
</tbody>
</table>

---

*Total grants, programmatic activities, collaborations and project expenditures. View more details, purposes and amounts on our website here: http://tidescanada.org/grants-activities-2012.
GRANT RECIPIENTS

The Garden Institute of B.C. Society
George Brown College Foundation
Georgia Strait Alliance
Georgian Bay Trust Foundation
Gitga’at First Nation
Governing Council University of Toronto New College
Gurmandir Temple
The Hammer Band - From Violence to Violins
Haine Howard Fund
Healing Streams
Help Lesotho
Home instruction for Parents of Preschool Youngsters Canada
The Hospital for Sick Children Foundation
Hot Docs Canadian International Documentary Festival
Humewood House Association
Ian Bazalgette Junior High School Parent Advisory Council
Ilisaqsivik Society
Immortal Performances Recorded Music Society
Institution for Sustainability Education & Action
Inter Pares
Inuit Circumpolar Council
Israel Cancer Research Fund Toronto
JUMP Math
Katie’s Place Domestic Animal Resource and Education Society
Kenya Foundation to Aid Children through Education
Kitasoo/Xaixais First Nation
Knowledge Network Corporation
Lake Ontario Waterkeeper
Land Food People Foundation
Le Comité d’action des citoyennes et des citoyens de Verdun
Leave Out Violence Ontario
Literature for Life
Loyola Association for the Development for Youth
Macihk Canada
Manitoba Theatre for Young People
Mary A. Tidlund Charitable Foundation
Metisatikat Governing Council
Mistikais Institute for the Rockies
Multiple Sclerosis Society of Canada
Municipality of District of Chester
Muskeg Woods Youth Foundation
My Arms Wide Open
Namgis First Nation
National Music Centre
New Circles Community Services
Nextwave Foundation
North Coast Carrier Nation
Oak Ridges Moraine Land Trust
Qilblay Historical Preservation Society
Clive Branch Playground Builders Foundation
ORT Canada
Ottawa Food Bank
Ottawa Riverkeeper
Ottawa SchoolBizz Art
Outreach Zarzibar Foundation
Pacific Salmon Foundation
Passion Foundation
Paul Gérin-Lajoie Foundation for International Cooperation
Peac a it Together Conflict Transformation Society
Plan International Canada
PLAN Institute for Citizenship and Disability
The Princess Margaret Cancer Foundation
Qeq (Eyes) Projects Society
Queen Elizabeth II Health Sciences Centre Foundation
Raincoast Conservation Foundation
Raising the Village
Renascant Foundation
Research Institute of the McGill University Health Centre
Robert Land Community Association
Room To Read Canada
Rotary Club of Kitchener Sunshine Fund
Royal City Education Foundation
Salisbury Community Society
Save a Child’s Heart Foundation
SAW Video Association
SchoolBOX
Sending Help and Resources Everywhere Agriculture Foundation
Services Myriam Beth’lehem
Shanti Uganda Society
Sherbourne Health Centre Corporation
Sierra Club of British Columbia Foundation
Sierra Club of Canada Foundation
Sir Christopher Ondaatje Theatre Foundation
SiwataWild Conservation Trust
Skills for Change of Minto Toronto
Small Change Fund
Société Mère Meera
SOS Children’s Villages Canada
SOS Marine Conservation Foundation
St. Georges School Foundation
St. James Music Academy
St. Joseph’s Home Care
St. Stephen’s Community House
Step by Step Recovery Homes Society
Stephen Lewis Foundation
Street Kids International
Surge Narrows Community Association
T. Buck Suzuki Environmental Foundation
Tahltan Central Council
Tala A Hike - Youth At Risk Foundation
Tl’alhu A Titl Conservancy
Teltich Gwich’in Council
Toronto Catholic District School Board - Father Henry Carr Catholic Secondary School
Toronto General & Western Hospital Foundation
Toronto Rehabilitation Institute Foundation
Trails Youth Initiatives
United Way of Peterborough and District
University of Alberta - Canadian Circumpolar Institute
University of British Columbia - Sauder School of Business
University of Toronto
Vancity Community Foundation
Vancouver Aquarium Marine Science Centre
Vancouver Folk Music Festival Society
Vancouver Foundation
Vancouver Island University Foundation
Vancouver Opera Association
Veterinarians Without Borders
West Coast Aquatic
West Coast Environmental Law Research Foundation
West Park Healthcare Centre Foundation
Western Canadian Pediatric AIDS Society
Wet’suwet’en Treaty Office Society
Wildlight
Woolwich Recreational Facility Foundation
Working Women’s Community Centre
World Society for the Protection of Animals Canada
Youth Services Bureau of Ottawa
Youth Unlimited
Yukon Conservation Society
Vancouver Island University Foundation
Vancouver Opera Association
Veterinarians Without Borders
West Coast Aquatic
West Coast Environmental Law Research Foundation
West Park Healthcare Centre Foundation
Western Canadian Pediatric AIDS Society
Wet’suwet’en Treaty Office Society
Wildlight
Woolwich Recreational Facility Foundation
Working Women’s Community Centre
World Society for the Protection of Animals Canada
Youth Services Bureau of Ottawa
Youth Unlimited
Yukon Conservation Society
Vancouver Opera Association
Veterinarians Without Borders
West Coast Aquatic
West Coast Environmental Law Research Foundation
West Park Healthcare Centre Foundation
Western Canadian Pediatric AIDS Society
Wet’suwet’en Treaty Office Society
Wildlight
Woolwich Recreational Facility Foundation
Working Women’s Community Centre
World Society for the Protection of Animals Canada
Youth Services Bureau of Ottawa
Youth Unlimited
Yukon Conservation Society
Vancouver Opera Association
Veterinarians Without Borders
West Coast Aquatic
West Coast Environmental Law Research Foundation
West Park Healthcare Centre Foundation
Western Canadian Pediatric AIDS Society
Wet’suwet’en Treaty Office Society
Wildlight
Woolwich Recreational Facility Foundation
Working Women’s Community Centre
World Society for the Protection of Animals Canada
Youth Services Bureau of Ottawa
Youth Unlimited
Yukon Conservation Society
Vancouver Opera Association
Veterinarians Without Borders
West Coast Aquatic
West Coast Environmental Law Research Foundation
West Park Healthcare Centre Foundation
Western Canadian Pediatric AIDS Society
Wet’suwet’en Treaty Office Society
Wildlight
Woolwich Recreational Facility Foundation
Working Women’s Community Centre
World Society for the Protection of Animals Canada
Youth Services Bureau of Ottawa
Youth Unlimited
Yukon Conservation Society
Vancouver Opera Association
Veterinarians Without Borders
West Coast Aquatic
West Coast Environmental Law Research Foundation
West Park Healthcare Centre Foundation
Western Canadian Pediatric AIDS Society
Wet’suwet’en Treaty Office Society
Wildlight
Woolwich Recreational Facility Foundation
Working Women’s Community Centre
World Society for the Protection of Animals Canada
Youth Services Bureau of Ottawa
Youth Unlimited
Yukon Conservation Society
Vancouver Opera Association
Veterinarians Without Borders
West Coast Aquatic
West Coast Environmental Law Research Foundation
West Park Healthcare Centre Foundation
Western Canadian Pediatric AIDS Society
Wet’suwet’en Treaty Office Society
Wildlight
Woolwich Recreational Facility Foundation
Working Women’s Community Centre
World Society for the Protection of Animals Canada
Youth Services Bureau of Ottawa
Youth Unlimited
Yukon Conservation Society
Transitioning Canada to a low-carbon energy economy

“When someone asks me what I do for a living, I tell them I am working to help transition Canada’s economy to fight climate change and reduce fossil fuel dependence,” says Merran Smith, director of the Clean Energy Canada initiative at Tides Canada.

“And they’re, like, ‘Ha, good luck with that,’ and start walking away. And I have to say, ‘No really...’”

To be sure, our energy team has set itself a big, hairy, audacious goal. But the truth is, in a major resource economy like Canada’s, cutting carbon is not just about building more wind farms, blown-in insulation and installing EV chargers—though those things are of course important. It’s bigger. It’s about transitioning our energy systems and diversifying our entire economy so we gradually reduce our dependence on fossil fuels for jobs, government revenue, transportation, home comfort and much more.

Clean Energy Canada does this work by uniting businesses with unions, environmental, faith and health leaders and myriad other organizations and sectors to advance a Canadian climate and clean energy strategy; strengthening support for carbon pricing and climate solutions; and inspiring leadership by sharing clean energy success stories from Canada and around the world. “We like to spotlight other economies—especially resource economies—that are exhibiting leadership on the energy transition,” says Smith. “If they can do it there, why not here in Canada?”

Our work is catching on. In a few short years, Clean Energy Canada at Tides Canada has become one of Canada’s leading players working to accelerate the nation’s transition to an energy-efficient, ecologically responsible and prosperous low-carbon economy. “We’re in this for the long haul,” says Smith. This year, watch for big-name speaker events and a new focus on getting the clean-energy solutions story in front of unfamiliar faces. Learn more at cleanenergycanada.org.
Northern solutions to northern challenges

Polar bears, melting ice and dogsleds are iconic images of the Canadian North. But these symbols belie the richness, diversity and complexity of this huge region.

Home to approximately 122,000 people in a region that makes up 44% of Canada’s geographic footprint, Canada’s northern communities face rapid change to their culture, climate and economies.

In 2012, we asked Northerners how philanthropy could help shape solutions to northern challenges. We met with institutions and people from all walks of life including hunters, First Nations and Inuit land claims organizations, mayors, elders, industry executives, government officials and other community leaders.

Mike Robbins of The Tourism Company helped to fund this research and relationship-building process.

“There is an urgent need to direct innovative philanthropy to the North. Healthy northern communities need to retain their culture, traditions and language and continue their long established stewardship role with the land, water and ice of the North, and they must have access to sustainable economic opportunities,” said Robbins. “I support Tides Canada’s work in the North because it offers me an effective means to achieve focused, innovative and leveraged impact with my philanthropic funds.”

With the support of donors like Mike Robbins, in 2013 Tides Canada launched a new program and office in Yellowknife, Northwest Territories dedicated to growing philanthropic support for northern-crafted solutions to northern challenges.

Steve Ellis, our Northern Senior Associate, says, “I look forward to working with other Northerners to discover opportunities for Tides Canada to support leadership among northern peoples, promote wise stewardship of our land and resources and build sustainable livelihoods in our communities.” To learn more about our work in the North, please contact Steve at steve.ellis@tidescanada.org.
Tides Canada receives donations from a wide range of individuals and organizations who believe in our mission and want to help create opportunities for people in Canada and around the world to escape poverty, strengthen their communities and live on a healthy planet. Our supporters include charitable foundations, individuals, governments and businesses.

Foundations, Charities and Not-for-Profits

Foundations, charities and not-for-profits are important parts of Tides Canada’s community. Their donations help us lead and support initiatives across the country that further our shared vision of a healthy environment and just Canadian society.

- 444S Foundation
- African Women’s Development Fund
- Ardea Foundation
- Averbach Family Foundation
- Bealight Foundation
- Benefaction Foundation
- The Bennett Family Foundation
- Brained Foundation
- Campion Foundation
- Catholic Charities of the Archdiocese of Toronto
- Catholic Charities of the Archdiocese of Vancouver
- CAW Canada
- Children’s Treatment Network of Simcoe York
- Christian Blind Mission
- Collette Foundation Canada
- Community Foundation of Ottawa
- The Conservation Alliance
- CUPE Global Justice Fund
- David Hoffsitter Family Foundation
- Earth Day Canada
- Eden Conservation Trust
- Edith and Bernard Ennis Foundation
- Edmonton Community Foundation
- EJLB Foundation
- Elton John AIDS Foundation
- Endwell Foundation
- Entrepreneurs Foundation
- Evergreen
- Fondation Francine et Guy Saint-Pierre
- Forest Products Association of Canada
- Forests and the European Union Resource Network
- Friends of the Greenbelt Foundation
- George Cedric Metcalf Charitable Foundation
- Gordon and Betty Moore Foundation
- Gordon and Patricia Gray Animal Welfare Foundation
- Griggs Family Foundation at the Toronto Community Foundation
- Hamilton Community Foundation
- Harbinger Foundation
- The Illich Foundation
- Institute of International Education
- Inter Pares
- International Development Research Centre
- Island Conservation
- Ivey Foundation
- J.M. Kaplan Fund
- J.W. McConnell Family Foundation
- Jesse & Julie Rasch Foundation
- Jewish Foundation of Greater Toronto
- The Kitchener and Waterloo Community Foundation
- The Kresge Foundation
- KRG Children’s Charitable Foundation
- Laidlaw Foundation
- Luna Trust
- Lycklama Family Fund at the Toronto Community Foundation
- Margaret A. Cargill Foundation
- MasterCard Foundation
- McLean Foundation
- McMillan Family Foundation
- Mindset Social Innovation Foundation
- Nancy’s Very Own Foundation

Note: Organizations listed gave over $5,000 in 2012 and do not include any generous in-kind contributions.
Businesses

We help businesses increase their social impact by crafting charitable giving strategies that align with their corporate values. Businesses also provided generous support to Tides Canada’s innovative social change projects and high impact charitable programs.

Individuals

In 2012, we received more than 5,600 donations from individual Canadians. Our community of individual donors work with us to support hundreds of social change initiatives, ranging from neighbourhood-scale social programs to national conservation efforts. We have not included a full list of our individual donors in order to respect their privacy.
Strengthening relationships between Aboriginal peoples and all Canadians

B.C. Women’s Hospital is an amazing place – a place that sees 7,000 children a year born into the world. That’s 7,000 mothers with great hopes and dreams for the future of their baby boys and girls.

Take 7,000 children and multiply by 20 years. You get 140,000 children. That’s the number of aboriginal children taken away from their parents and put into residential schools – every single baby born at that hospital for 20 years.

Children at residential schools experienced cultural alienation and severe physical, emotional and sexual abuse. It’s estimated that at least 3,000 aboriginal children died in residential schools. This harm has extended to all communities, Aboriginal peoples and all Canadians, and has extended over time, with trauma passed down through generations.

It is time for Canadians to face the truth and then find reconciliation so we can begin to heal and move beyond this painful legacy. This is why Tides Canada and the Indian Residential Schools Survivors Society are collaborating to produce Reconciliation Canada, an initiative started in 2012.

"Reconciliation is an opportunity for all Canadians to renew relationships, based on a shared understanding of our histories and cultures and walk a path together for a shared tomorrow," says Dr. Chief Robert Joseph, Ambassador for Reconciliation Canada.

Reconciliation Canada is leading gatherings, dialogue workshops and public engagement for Canadians of diverse backgrounds to understand and embrace reconciliation with one another. In Reconciliation dialogue workshops, residential school survivors are sitting down with holocaust survivors, educators, chiefs and municipal leaders to share personal stories, discuss visions for a better future and develop tangible Reconciliation Action Plans.

In September 2013, Reconciliation Canada will host a series of events including a celebratory public Walk for Reconciliation expected to draw tens of thousands of diverse Canadians walking together to demonstrate a shared commitment to a new way forward in the relationships between Aboriginal peoples and all Canadians and a better, stronger Canada for all. Learn more at reconciliationcanada.ca.
Connecting neighbours to build better cities

“Cities have the capability of providing something for everybody, only because, and only when, they are created by everybody.” — Jane Jacobs, The Death and Life of Great American Cities

Jane Jacobs was an urbanist and social change activist whose writings championed a fresh, community-based approach to city building. She saw cities as ecosystems with their own logic based on how they are used by the people who live in them. In 2007, shortly after Jacobs’ death, a group of her friends decided to honour her ideas by working with Tides Canada to create Jane’s Walk – free neighbourhood walking tours led by local volunteers. The walks create a space for residents to connect and talk about what matters to them in the cities where they live and work.

Over the last six years Jane’s Walk has expanded rapidly to gain worldwide recognition and participation. In May 2013, more than 600 walks were held from Calgary to Calcutta, in over 100 cities in 21 countries worldwide, with a new commitment to expand Jane’s Walk to year round events.

Jane’s Walk is a project of Tides Canada Initiatives, our shared administrative platform that powers nearly 40 leading social change projects across Canada with a common base of expertise. Project staff can focus on driving real-world change without the administrative burden of managing a stand-alone charity. With the Tides Canada support team taking care of the financial transactions, contracts and human resource needs, more time and money goes to mission and impact.

For Jane’s Walk, this means that more city dwellers can experience their cities in a new way, encouraging civic engagement, urban sustainability and vibrant, healthy communities. Learn more at janeswalk.net.
Endowment and Long-Term Funds enable individuals, families, and organizations to create a legacy for positive change and provide long-term support for charitable causes close to their hearts.

Tides Canada is home to Tides Canada Foundation and Tides Canada Initiatives Society. The following provides a summary of the combined 2012 financial results for Tides Canada. Our complete audited financial statements are available at http://tidescanada.org/fs-2012.

**Assets and Funds**

Funds held by Tides Canada totalled $35.7 million at the end of 2012. These funds consist of donor advised funds, externally restricted funds, endowment funds and general operating funds.

Tides Canada maintains over 200 donor advised funds for granting to support environmental and social justice outcomes. The externally restricted funds are primarily for specific charitable activities.

**Investments**

Tides Canada invests its endowment, long-term and other funds following socially responsible investment (SRI) principles outlined in its investment policy, which is available on the Tides Canada website. The pooled funds are managed by independent investment firms.

Tides Canada’s Finance and Investment Committee of the Board monitors the performance of the investment managers and asset mix against benchmarks established in Tides Canada’s investment policy.
Donations and Grants Received

Donations and grants to Tides Canada, which totalled $18.5 million in 2012, generally fall into one of three broad categories.

The first are donations and grants via funding agreements for specific program/project activities. The second are one-time or periodic donations. The third are donations to one of the over 200 funds at Tides Canada.

Grants and Expenditures

Grants and program/project expenditures continued to grow in 2012, totalling $20.8 million up from $17.7 million in 2011, representing an increase of 17.5%.

Operations

Tides Canada is managed by a team working in our Vancouver and Toronto offices under the direction of the President & CEO. In addition to providing philanthropic services and managing the donations and grants of the organization, Tides Canada’s staff manage and oversee social change projects across the country. Tides Canada covers its operating costs through overhead allocations from project revenue, fund administration, philanthropic consulting, investment income and core support grants.

How We Applied Our Funds

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Admin</td>
<td>$2,571,904</td>
</tr>
<tr>
<td>Program Development</td>
<td>$793,057</td>
</tr>
<tr>
<td>TCI Shared Platform Support</td>
<td>$1,758,130</td>
</tr>
<tr>
<td>Grants, Project and Programmatic Activities</td>
<td>$20,814,336</td>
</tr>
</tbody>
</table>

TOTAL* $25,937,427

* In 2012, Tides Canada spent $238,073 (less than 1% of total expenditures) on allowable political activities as defined by the Canada Revenue Agency.
## FINANCIAL RESULTS

### Tides Canada

(Incorporated under the Society Act of British Columbia)

Combined Statement of Financial Position

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>Year Ended</th>
<th>Year Ended</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>December 31, 2012</td>
<td>December 31, 2011</td>
</tr>
<tr>
<td>Cash</td>
<td>$5,636,912</td>
<td>$6,820,002</td>
</tr>
<tr>
<td>Term deposits</td>
<td>163,484</td>
<td>2,397,352</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>2,486,511</td>
<td>757,438</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>138,754</td>
<td>156,540</td>
</tr>
<tr>
<td>Investments</td>
<td>25,900,454</td>
<td>24,614,856</td>
</tr>
<tr>
<td>Donated assets</td>
<td>497,000</td>
<td>1,019,946</td>
</tr>
<tr>
<td>Loans receivable</td>
<td>1,745,622</td>
<td>1,767,429</td>
</tr>
<tr>
<td>Property and equipment</td>
<td>1,034,708</td>
<td>1,290,413</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$37,603,445</strong></td>
<td><strong>$38,823,976</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th>Year Ended</th>
<th>Year Ended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>$1,334,255</td>
<td>$822,273</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Deferred capital contribution</td>
<td>553,200</td>
<td>645,400</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>1,887,455</strong></td>
<td><strong>1,467,673</strong></td>
</tr>
</tbody>
</table>

### FUND BALANCES

<table>
<thead>
<tr>
<th></th>
<th>Year Ended</th>
<th>Year Ended</th>
</tr>
</thead>
<tbody>
<tr>
<td>General</td>
<td>7,941,868</td>
<td>10,205,850</td>
</tr>
<tr>
<td>Externally Restricted</td>
<td>15,702,240</td>
<td>18,195,852</td>
</tr>
<tr>
<td>Endowment</td>
<td>12,071,882</td>
<td>8,964,601</td>
</tr>
<tr>
<td><strong>TOTAL FUND BALANCES</strong></td>
<td><strong>35,715,990</strong></td>
<td><strong>37,356,303</strong></td>
</tr>
</tbody>
</table>

**TOTAL LIABILITIES AND FUND BALANCES**

<table>
<thead>
<tr>
<th></th>
<th>Year Ended</th>
<th>Year Ended</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>$37,603,445</strong></td>
<td><strong>$38,823,976</strong></td>
</tr>
</tbody>
</table>

### FINANCIAL RESULTS

### Tides Canada

(Incorporated under the Society Act of British Columbia)

Combined Statement of Operations

<table>
<thead>
<tr>
<th></th>
<th>Year Ended</th>
<th>Year Ended</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>December 31, 2012</td>
<td>December 31, 2011</td>
</tr>
<tr>
<td>REVENUES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Support awards and earned income</td>
<td>$3,240,577</td>
<td>$2,231,996</td>
</tr>
<tr>
<td>Other awards and donations</td>
<td>18,510,954</td>
<td>20,296,430</td>
</tr>
<tr>
<td>Investment income and other revenue</td>
<td>1,866,000</td>
<td>1,807,388</td>
</tr>
<tr>
<td>Unrealized gains (losses) on investments</td>
<td>679,583</td>
<td>(730,894)</td>
</tr>
<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td><strong>$24,297,114</strong></td>
<td><strong>$23,604,920</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Year Ended</th>
<th>Year Ended</th>
</tr>
</thead>
<tbody>
<tr>
<td>General and administrative</td>
<td>5,113,719</td>
<td>4,331,075</td>
</tr>
<tr>
<td>Realized loss on investments</td>
<td>9,372</td>
<td>34,589</td>
</tr>
<tr>
<td>Grant and program expenditures</td>
<td>20,814,336</td>
<td>17,701,763</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>$25,937,427</strong></td>
<td><strong>$22,067,427</strong></td>
</tr>
</tbody>
</table>

**DEFICIENCY EXCESS OF REVENUES OVER EXPENSES**

<table>
<thead>
<tr>
<th></th>
<th>Year Ended</th>
<th>Year Ended</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>(DEFICIENCY) EXCESS OF REVENUES OVER EXPENSES</strong></td>
<td>$(1,640,313)</td>
<td>$1,537,493</td>
</tr>
</tbody>
</table>
This annual report is printed on FSC® certified paper made from 100% post-consumer recycled content through Hemlock Printers' carbon neutral Zero Program to ensure the smallest environmental footprint possible.

By using paper made with 100% post-consumer recycled content, the following resources have been saved:

- 20 fully grown trees
- 35,795 litres of water
- 9 million BTU of energy
- 287 kilograms of solid waste
- 792 kilograms of greenhouse gases

Environmental impact estimates were made using the Environmental Paper Network Paper Calculator Version 3.2. For more information visit www.papercalculator.org.*

* FSC is not responsible for any calculations on saving resources by choosing this paper.