Seeding What's Possible



MAKEWAY 2025 YEAR IN REVIEW



Contents



Program participants and staff pictured during the final full day of <u>Northern Youth Leadership's (NYL)</u> Leadership Development Program in Tulita, Northwest Territories. Over the course of a few days, youth paddled down the Keele River, learned and grew in their leadership, and shared lots of laughs. NYL is a project on MakeWay's Shared Platform.

Photo Credit: Northern Youth Leadership

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Letter From the CEO

From my earliest conversations with staff, board, community partners, and leaders in the sector, it was clear that MakeWay is more than an organization – it is an ecosystem of people committed to social justice, healthy lands and waters, and Indigenous sovereignty in ways that are practical and courageous.

In my first months as CEO, I listened more than I spoke. I've heard stories of longstanding partnerships built on trust, and I have witnessed the creativity and determination that staff bring to complex, often rapidly shifting realities. This has been a year defined by change – political uncertainty, rising economic pressures, and the intensifying impacts of climate crises. MakeWay and our partners have not been immune to this turbulence.

Yet, across regions and initiatives, I have seen something constant: communities responding with ingenuity, mutual support, and a deep commitment to place. This report offers a glimpse into some of this transformative work – stories that show what's possible when we walk alongside one another:

Like the work of <u>Dr. Ingrid Waldron and ENRICH Project</u>, who have fought tirelessly against environmental racism in Canada, raising the alarm on an issue that has been overlooked for decades. And the <u>Northern Journalism Training Initiative</u>, whose mission is to amplify northern voices and get more Indigenous journalists into newsrooms. Or the <u>Northern Manitoba Food</u>

<u>Culture and Community Collaborative</u> and their approach to funding, pooling resources and centering community leadership and guidance.

As we embark on developing our new strategy together with partners in the year ahead, I am energized by what this collaborative effort can unlock, and we invite your input. Our upcoming strategic conversations will offer an opportunity to chart our direction, and to ask ourselves what kind of partners we want to be in a world that demands both humility and boldness. We will move at the speed of trust, informed by community leadership, to focus on strengthening our support for communities leading their visions for change.

Looking ahead to 2026, I feel a profound sense of responsibility and gratitude. Gratitude for the indelible mark left by outgoing CEO Joanna Kerr, whose leadership and significant contributions have made our ecosystem strong: with the people, values, and relationships to make transformational change possible across the country and beyond. Together, we will continue to show that solidarity is not an abstraction, but a practice – one that honours the now and here, bridges across divides, and with daring collective action answers a fundamental question: if not us, then who? and if not now, then when?

With solidarity,

(fug Tardar

Alex Sardar, CEO, MakeWay

Reflections From MakeWay Staff

MakeWay is made up of dedicated people located in communities across country. We have offices in Toronto, Yellowknife, Vancouver, Whitehorse, and Winnipeg. What brings us together is our passion for helping nature and communities thrive together. We asked some of the team to reflect on 2025, their work, and how it resonated with them.



"I felt especially proud of how we strengthened our connection with our Advised Fund partners. This year felt like big steps toward building a true community; one where people can learn from each other, from the sector and from MakeWay. I'm so excited that we're bringing people along in this way, sparking more dialogue, shared learning, and inspired giving."

- Antonia Taylor, Manager, Philanthropic
Services

"There has been a lot of change this year. What has really resonated with me is how strong, resourceful, and adaptive, the Shared Platform team has been. We're a tight knit group, working in complex environments, managing a multitude of priorities, and doing it with grace. We wear each win and each challenge of the projects, and continue to show up."

- Richard Magleo, Shared Platform Project Specialist

"Strengthening our internal financial systems this year showed how our behind-the-scenes work directly supports community outcomes: by making funding smoother, and ensuring resources reach where they're needed most"

- Zahra Laarif, Director, Finance

"The work that resonated most for me this year was building our Internal Communications Strategy. It's been such a team effort. From our initial conversations and dreaming up what we wanted internal comms to look like, to the actual implementation. It feels like we are deepening not just how we communicate, but how we connect as a team."

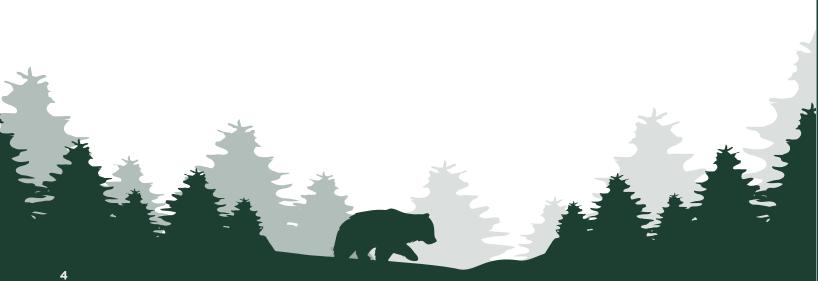
- Talitha Tolles, Senior Manager, Learning & Development



Our Approach

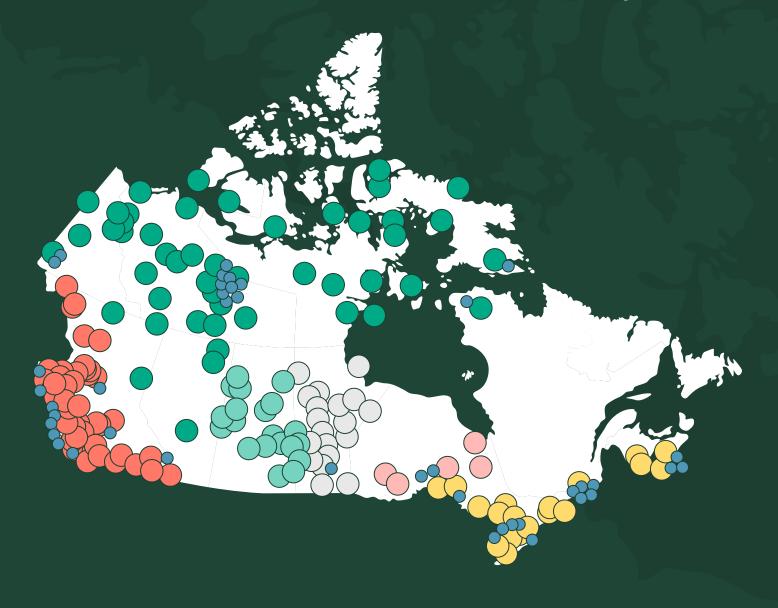
MakeWay's mission is to build partnerships and solutions to help nature and communities thrive together. We do this by fostering deep, trust-based, and long-term relationships with partners across the country, especially in remote, northern, and Indigenous communities where traditional philanthropy has often fallen short. We work to cocreate charitable solutions and innovative operational supports that accelerate lasting community-led change.

Our approach is highly relational, and so is our process for measuring impact. We recognize the work we support is holistic, based on reciprocity and dialogue with partners. That's why MakeWay engages in different forms of ongoing evaluation, including informal check-ins, community learning visits, and light-touch, flexible grant reporting. We also center storytelling to highlight the incredible community-led work that MakeWay is able to support and to foster shared learning for both funders and grantees.



In Place

British Columbia
The North
Manitoba
Sîhtoskâtowin - Saskatchewan
Northern Ontario
Urban Neighbourhoods
Shared Platform Projects



This Year We...



Welcomed four new projects to the Shared Platform: <u>The Agguag Collective</u>, We Always Remember, <u>Reconnection Vision</u>, and the <u>Arctic Indigenous Fund</u>.

Supported peer networks in BC, like the Indigenous Food Champions Network and BC Watersheds Collaborative. These networks provided space and opportunities for sharing learnings, and coordinating funding.





Completed a multi-year research project with partners across Nunavut and the Northwest Territories. The findings quantify the economic impact that Indigenous Hunter and Guardian programs have in northern communities. Among many other benefits, the research found that, when considering only food security and employment outcomes, programs return up to \$2.25 for every \$1 invested.

Celebrated four years of the Sîhtoskâtowin Program supporting community initiatives in rural and remote Saskatchewan. The program held an event in Toronto to honour the work, and to hear stories directly from community. Learn more about the program and its community-centered funding approach in the Sîhtoskâtowin program video.





Welcomed Alex Sardar as the new President & CEO of MakeWay. A lifelong advocate for democracy, human rights, and community-led change, Alex brings decades of experience leading organizations and supporting social movements around the world.

Dr. Ingrid Waldron's Unexpected Journey to a Landmark Victory Against Environmental Racism in Canada—and What's Next

Dr. Waldron has become a household name in Canada when it comes to tackling environmental racism. But her path to this work wasn't a straight line – it wasn't something she dreamed of studying as a child or even planned to pursue during her early academic years.

She was interested in mental health. "One of the first things I wanted to be when I was a child was a child psychiatrist or psychologist," Dr. Waldron explains. "So, my college degree and my undergraduate degree focused on psychology, and that's what I thought I would just stick with."

In 2008, she moved to Kjipuktuk (Halifax) to teach at Dalhousie University. It was here that she encountered an unexpected opportunity to broaden her focus, when a local environmentalist reached out to her by email. He introduced her to the concept of "environmental racism" and asked if she would be interested in leading a project to understand the issue in Nova Scotia.

Dr. Waldron took a collaborative approach. She brought together community members and leaders, fellow academics, and others interested in the topic. Together, they began applying for grants to develop a dedicated team to study the issue. This effort led to the creation of the Environmental Noxiousness, Racial Inequities and Community Health Project (The ENRICH Project). Over the next few years, Dr. Waldron's team uncovered and documented instances where polluting and hazardous facilities were placed in or near Mi'kmaw and African Nova Scotian communities. As the project gained visibility, requests for speaking events, media appearances, and lectures began pouring in.

In 2018, Dr. Waldron published her first book, There's Something in the Water: Environmental Racism in Indigenous and Black Communities. Then, something serendipitous happened: actor Elliot Page tweeted about Dr. Waldron's book, sparking a chain of events that led Page to later fund and co-produce a documentary of the same name. The documentary was accepted to the Toronto International Film Festival (TIFF) and later picked up by Netflix.



Dr. Ingrid Waldron, founder and Executive Director of the ENRICH Project, standing in front of the Africville Museum in Kjipuktuk (Halifax). The ENRICH Project is a project on MakeWay's Shared Platform.

Photo Credit: The ENRICH Project

"For me it was important because I still felt that people didn't understand the term environmental racism, and here we are, we're getting it out to the media in the United States and Canada," explains Dr. Waldron. "I'm still in shock about everything that's happened."

Celebrating Indigenous-led Watershed Security Work Across British Columbia



This year, MakeWay and the <u>Indigenous</u> <u>Watersheds Initiative</u> (IWI) celebrated the incredible achievements of community partners stewarding, protecting, and restoring watersheds across British Columbia.

From 2022 to 2025, the program supported 49 First Nations-led and co-led projects with \$12 million in flexible, accessible funding to advance Indigenous-led visions of watershed security. This support recognized the interconnected benefits of this work-for water, land, wildlife, climate, and communities alike.

"The health of watersheds is deeply holistic and an indicator of the health of whole ecosystems and relationships," says Bridgitte Taylor, who leads MakeWay's BC Program. Watersheds across the province have been under stress for decades, and climate change is making things worse by bringing more frequent droughts and the spread of invasive species. "There's a big need for watershed restoration and repair, and to do so in a way that supports First Nations visions and rights" Bridgitte shares.

The Province of British Columbia provided the funding for the Indigenous Watersheds Initiative as part of a larger \$30 million investment in water security. It was administered through a partnership between MakeWay and Watersheds BC, with decision-making and guidance of nine Indigenous Advisors.

With support from the Indigenous Watersheds Initiatives, First Nations and their partner organizations restored 4,841 hectares of The Indigenous Watersheds Initiative (IWI) was a 3-year initiative guided by a group of nine Indigenous Advisors. IWI was delivered through an administrative partnership between MakeWay Foundation and Watersheds BC. In 2025, IWI premiere the film "Our Waters", featuring the work of Ts'il Kaz Koh First Nation, Hesquiaht First Nation, Quatsino First Nation, Staeeye' Learning Society, and the Upper Fraser Fisheries Alliance.

Photo Credit: IWI

watersheds across 58 sites – efforts that have already improved salmon habitat and water quality. Projects also supported more than 350 jobs, promoted community wellness, and strengthened Indigenous self-determination.

Regional gatherings brought project teams together across watersheds to share knowledge and build lasting relationships, ending with a final celebration, "Watershed Reflections", in Vancouver, which honoured their dedication and accomplishments.

Although the Indigenous Watersheds Initiative has concluded, it leaves a powerful example of what is possible when Indigenous leadership and values guide public investments in watershed security.



THIS YEAR WE...

Renewed

our **commitment to reconciliation by re-signing The Philanthropic Community's Declaration of Action**. This
work, facilitated by <u>The Circle on Philanthropy</u>, invites
settler philanthropic organizations to commit support,
action and resources to Indigenous-led organizations,
movements and communities.

Supported

Innoweave to offer coaching and capacity strengthening support that helps changemakers get clear on their goals, grow as leaders, and move their work forward with confidence. This year, Innoweave tested new ways of offering coaching to make the program more flexible and accessible. Since joining MakeWay in 2023, Innoweave has supported more than 50 groups with coaching.

Developed

a shared JEDI (Justice, Equity, Diversity, and Inclusion) strategy, giving the team space to learn together, to engage in meaningful dialogue about how we care for one another, and to continue deepening equity practices across MakeWay.



Members of MakeWay's Shared Platform team travelled to Yellowknife to meet with Northern colleagues and projects. From seeing the Northern Lights to sharing meals, stories, and laughter, it was a trip full of connection, learning, and gratitude.

Photo Credit: MakeWay

Partnered

with 150 foundations, 30 businesses, 40 governments, and over 1000 individuals and families to help nature and communities thrive together.

Mobilized

more than **\$37 million** in grants to over **400 community partners** across the country.

Hosted

over **60 Shared Platform projects** across Canada: from Alert Bay to Toronto, Inuvik to Halifax, and more.

Shared Platform

Accelerating and amplifying impact

It takes a lot of hard work to create positive and lasting change. The precious time and energy available to changemakers should be spent on making it happen. With MakeWay's Shared Platform, changemakers share a suite of centralized organizational supports, and coaching when neded, so more time and money can go toward building strong, vibrant, just communities and a healthier planet. MakeWay's Shared Platform is home to over 60 unique projects working on community-led solutions from coast to coast to coast.

Above Ground AIDS-Free World Canada

Arctic Funders Collaborative Á

Átl'ka7tsem/Howe Sound ENRICH Project Marine Stewardship Initiative

Atlantic Water Network

Agguaq Collective

Arctic Indigenous Fund**

BC Freshwater Initiative

Binners' Project

Black Environmental Initiative (BE Initiative) *

Canadian Biotechnology **Action Network**

Canadian Coalition for Environmental and **Climate Justice**

Climate Change Connection

Dene Nahjo

CommUNITY Doulas Project

Community Resilience to **Extreme Weather (CREW)**

Jane's Walk* Nawalakw Culture Project

IPCA Innovation Program

Digital Justice Lab

East Scarborough

Storefront

EcoAnalytics

EntrepreNorth

Network*

Water

Food Bridge

Food Communities

Forum for Leadership on

Gaagige Zaagibigaa

IndigenEYEZ BC

Indigenous Food

Collective*

Innoweave

Inner Activist

Nexwagwez?an -**Dasigox Tribal Park Initiative**

Northern Birthwork Collective

Northern Confluence Initiative

> Northern Indigenous Stewardship Network

Northern Journalism **Training Initiative**

Northern Youth Leadership

Northwest Territories Art Centre Initiative

Not Far From The Tree

Ontario Indigenous Youth To Swim and Speak with Partnership Project

Organizing for Change

Our Living Waters Pathways to

Conservation

Project Neutral Qanak

Rainforest Solutions Implementation Project

Reconnection Vision** Reel Youth Film Project

Resilient Indigenous Leaders Network

Resilient Waters

Round River Canada

Sea to Cedar

Share Reuse Repair Initiative

Shift

Stein Nahatlatch IPCA

summerlunch+

Supporting Wellbeing

The Existence Project

The Together Project

Salmon

Turtle Island Institute for **Indigenous Science**

Urban Climate Leadership

Collective*

We Always Remember Western Arctic Youth

Active in FY25 Closed in FY25* Opened in FY26**



This Year Wellson Wellson This Year Wellson This



Celebrated The Ontario Indigenous Youth Partnership Project (OIYPP) completing a year of granting to Indigenous youth-led projects in their communities. The project relaunched their micro-granting opportunities with the Makakikedaa Grant (meaning "let's build a basket" in Anishinaabemowin). Through this grant, 22 Indigenous youth-led initiatives received a combined \$116,199 to support their work.

Saw <u>summerlunch+</u> celebrate its tenth year supporting children's health, nutrition, and learning during the summer months. Over the decade, the project has **served 287,000 nutritious meals and snacks to thousands of families across Ontario.**





Supported EntrepreNorth and Nawalakw: two initiatives that transitioned from being hosted by MakeWay's Shared Platform to becoming autonomous charitable organizations. MakeWay celebrates both organizations as they grow and deepen their transformative, Indigenous-led work. We are grateful for our many years of partnership and will continue to collaborate in new ways.



The Reconnection Vision (RV) is the Yukon First Nations' (YFN) unified approach to climate action. Developed by 13 Yukon First Nation youth from 2021-2023, the RV is a societal transformation guide and toolkit that sees all people living as whole people and in good relation with themselves, each other and the Land. MakeWay was excited to welcome RV to the Shared Platform this year.

Photo credit: Reconnection Vision

Watched <u>EcoAnalytics</u> launch the two-year <u>Clean Cities Research Project</u>, a collaboration of public administrators, elected officials and NGOs. The project uses mixed research and detailed communication guidance to support cities in Ontario and BC that wish to advance climate-friendly policies in the face of challenges like high cost of living, geopolitical upheaval and mis- and disinformation.





Celebrated Adam Scott, Director of <u>Shift</u>, as he was named one of <u>Canada's Clean50</u> for the project's efforts to help pension members engage on climate issues. **Clean50 honoured the progress Shift made in pushing Canada's largest pensions to address the climate crisis.**

By the North, for the North: NJTI on Reclaiming Narrative Sovereignty with Trainings Rooted in Community



In late 2019, a diverse group of Indigenous and Northern media professionals gathered around veteran Northern journalist Sara Minogue's kitchen table. The group, including notable figures such as Paul Andrew, Louie Goose, and Marie Wilson, confronted two critical questions: where are the Northerners and Indigenous journalists in our newsrooms? And how do we bring them into the industry?

The Northern Journalism Training Initiative (NJTI) was born out of these conversations. The project provides journalism training opportunities to Indigenous and Northern people, and exists to amplify the voices from the North. In 2023, they completed their first successful training program in Inuvik, NT in partnership with Journalists for Human Rights and supported by the Google News Initiative. They joined MakeWay's Shared Platform the following year.

We spoke with <u>Kaila Jefferd-Moore</u>, NJTI's Program Director, on the challenges Northern journalists like herself faced in pursuing training. "There aren't many Northern and Indigenous reporters in reporting pools out there in the field. We have Indigenous language hosts at CBC North and CKLB here in Yellowknife. But for the most part, the representation was lacking," she explained.

"You can teach someone how to work a camera or hold a mic, but understanding the North's cultural, political, and geopolitical context takes decades."

This sentiment emphasizes the importance of training programs rooted in the North, where aspiring journalists can learn within their own communities, guided by mentors who share their lived experiences.

Felix Beaver practices his on-camera news reading skills in front of NJTI's Elder-in-residence, Louie Goose. This was part of NJTI's Community Journalism Training Program: a month-long, hands-on experience grounded in ethical journalism and active storytelling rooted in their Northern context

Photo Credit: The Northern Journalism Training Initiative (NJTI)

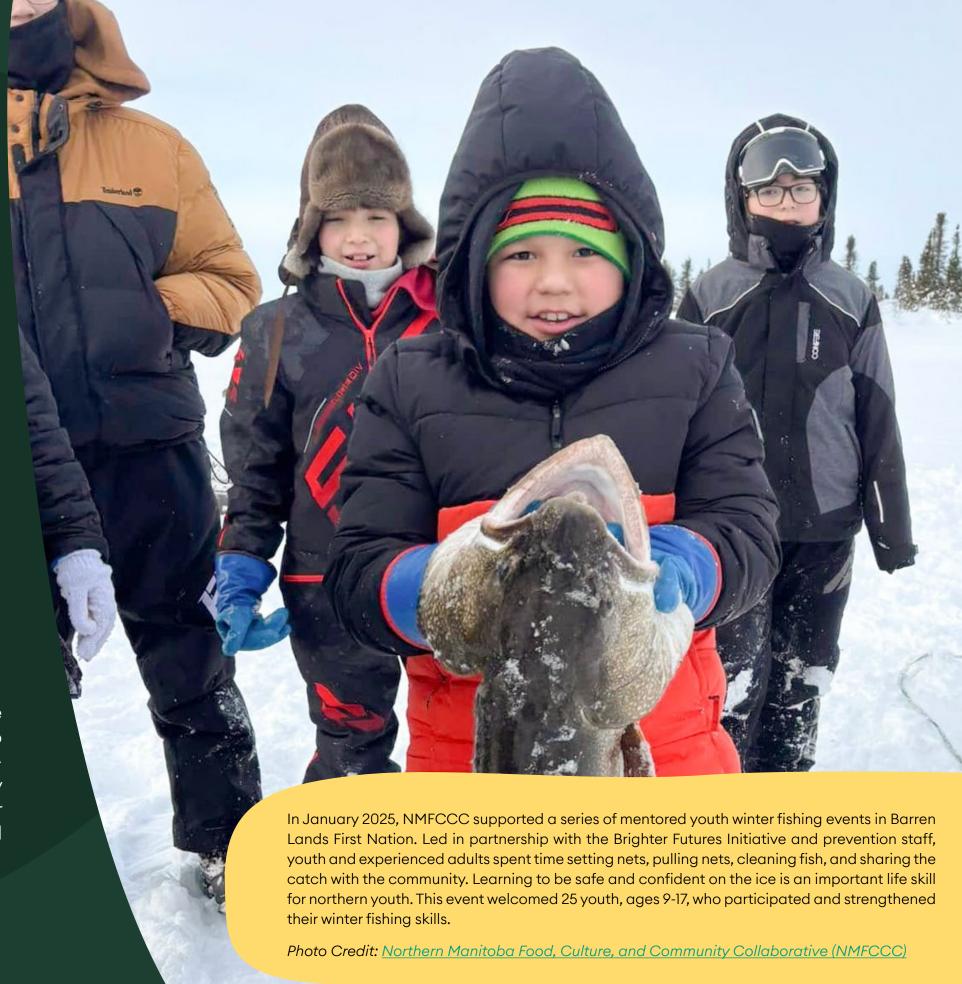
"For so long, stories have been told about us without us," Kaila explains. By equipping Northern journalists with the tools to tell their nuanced stories, NJTI is fostering a media landscape where Indigenous and northern perspectives and voices are centered in meaningful and transformative ways.

"I'm just so proud of folks who finished the pilot program and who go on to use these skills," Kaila reflected, "That's confidence they'll carry with them. The skills to take these complex, convoluted policy papers, for example, and turn them into 500 words that's accessible to their friends on Facebook. That is true power, that's media literacy. That's narrative sovereignty."

Where We Work

We go only where we are invited.

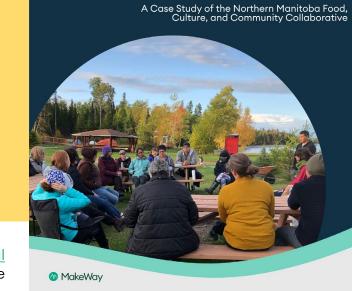
Significant, sustainable change is not possible without taking the time to nurture deep place-based relationships. With over two decades of experience, MakeWay is committed to building place-based programs that are shaped by the visions of local community initiatives leading transformative change. Our teams work together with partners, providing key supports including grants, tools, and strategic partnerships to tackle critical challenges.



STORY

Unique, Collaborative

NMFCCC's Approach to Philanthropy



From Transaction to

Embedding Learning and Unlearning in Philanthropy

Transformation:

At MakeWay, we are proud to host several funding collaboratives that support positive change across Canada.

Funding collaboratives are an innovative way for funders to pool resources, share knowledge, and reduce burdens on community partners creating deeper and more coordinated impact. By applying to a collaborative rather than multiple individual funders, grant seekers often face simpler processes and benefit from staff who understand regional contexts and can help facilitate partnerships.

In some cases, these collaboratives go further by integrating community leadership and guidance. This helps shift traditional power dynamics, ensuring that those closest to the issues have a meaningful voice in how resources are distributed.

About a year ago, we set out to explore how these community-advised funding collaboratives influence the funders that participate and whether they apply lessons from their experiences elsewhere.

As we spoke with those involved in the Northern Manitoba Food, Culture, and Community Collaborative (NMFCCC), which MakeWay hosts and participates within, we realized that its unique approach deserved a deeper look.

One of the things that sets NMFCCC apart is its deliberate focus on helping funders learn and unlearn so they can better understand community priorities, opportunities, and the lasting impacts of colonialism. By embedding this learning into the grantmaking process, NMFCCC strengthens relationships and understanding without slowing the flow of resources or placing the responsibility of education on communities.

One of the key insights from this study is that funders don't need to have all the answers before engaging with Indigenous communities. Learning can happen alongside the work, and NMFCCC shows it's possible. By weaving learning and action together, NMFCCC is not only impacting the communities they serve-it's reshaping funders, their institutions, and the broader philanthropic landscape.

Me.

Supported the Northern Manitoba Food Culture and Community Collaborative (NMFCCC) to grant more than \$1.5 million to over 70 community led projects in northern Manitoba for culture and food sovereignty work.

Partnered with PlanIt North to develop a tool to help communities across the North understand and compare available legal options for establishing Indigenous Protected and Conserved Areas (IPCAs).

This Year





Deployed over \$9 million through our BC Program to organizations and Nations across 15 regions.

Hosted the Sîhtoskâtowin Program gathering at <u>Turnor Lake Birch</u> Narrows "Home Away from Home Camp" in Northern Saskatchewan. Community members came together to reflect on how their initiatives were growing to fruition, build relationships and connection with one another, and share resources community-to-community.



Fostering a Stronger Advised Fund Community at MakeWay

This year marked significant steps forward in modernizing and strengthening <u>our Community</u> <u>and Donor Advised Funds program</u>. We focused our efforts on creating a sense of community for Advised Fund holders, making philanthropy more approachable, joyful, and connected to the people leading change.

THIS YEAR WE...

Introduced

a new framework called <u>"A Year in Philanthropy"</u> to engage Fund Advisors seasonally and support them in giving with greater purpose while encouraging reflection, learning, and responsiveness to community needs.

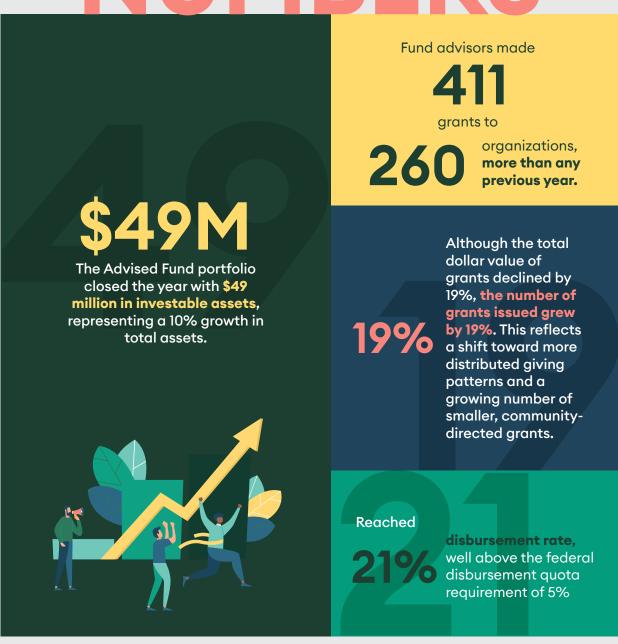
Enhanced

our Community Advised Fund (CAF) offering to provide community partners with more hands-on support as they establish funds and governance structures that reflect their values and priorities.

Launched

the new Advised Funds Portal, a modern and user-friendly hub that gives Fund Advisors real-time access to their fund information, enabling them to manage their philanthropy more effectively.

ADVISED FUNDS: YEAR IN NUMBERS



Collectively, these numbers tell a story of steady stability, increased engagement, and continued generosity among MakeWay's Fund Advisors who are aligning their giving with community-led impact.

Love in Action — Susan Wright's Journey of Deepening Her

Philanthropy

Susan Wright is many things to many people – an author, teacher, Integral Coach, and a matriarch to many. She is also a Fund Advisor who conducts her philanthropic giving through a <u>Donor Advised Fund at MakeWay</u>.

Susan's story holds many threads: a childhood in northern Ontario alongside Cree neighbours, the experience of building schools in Central America, late-in-life theology studies, the creation of a new gathering place she calls Circles in the Square, and her deep commitment to reconciliation activated through the <u>Right Relations Collaborative</u>.

When asked what she would say to those just beginning their philanthropic journey, Susan is clear: "Don't wait. I wish I had started sooner. Giving is not only about money, it's about time, attention, and wisdom. Find your wisdom and share it."

As she approaches her eightieth birthday, she shows no sign of slowing down. <u>Circles in the Square</u> is bustling, theology studies are nearly complete, and she continues to deepen her role in reconciliation and justice work.



Fund Advisor, Susan Wright, pictured at Circles in the Square: a community hub she created in Vancouver. The space is meant to host conversation, reflection, and collective action, and is open to any member of the community

Photo Credit: Circles in the Square

Supporting Strong Partnerships and an Equitable Charitable Sector

Throughout the year, MakeWay worked closely with partners across the charitable and philanthropic sector, engaging in federal policy work, research, and knowledge-sharing to support a more equitable and transparent sector. We also looked inward, reflecting on our own practices and inviting feedback, to ensure we continue showing up as thoughtful and respectful partners.

HIGHLIGHTS

Increasing Foundation Investment Transparency

Most foundations hold the bulk of their funds in investments, but these are rarely disclosed publicly. This year, <u>MakeWay</u> continued to push for greater investment transparency across the sector, while taking concrete steps to make our own investment practices and holdings more visible.

Evaluating Our Support for Indigenous Partners

In 2025, we wrapped up a multi-year research project exploring MakeWay's support for Indigenousled initiatives advancing healthy lands and waters, food sovereignty, and cultural and language resurgence. The research sparked deep reflection on our role and approach where we add value, where we've stumbled, and how we can keep building strong partnerships for years to come.

Celebrating Funding Collaboratives

This year, we collaborated with the Northern Manitoba Food, Culture, and Community Collaborative to document the value of collaborative funding models. The work highlighted how these models benefit communities by creating accessible, aligned philanthropic support and fostering learning among funders.

Community and Donor Advised Funds

For over 20 years, MakeWay has been home to hundreds of advised funds. Our unique approach to philanthropy enables nimble, transformative giving, amplifying community-led solutions through flexible tools. We seek partners who are excited to learn from communities, who have the courage to share power, and who are active in their approach to social, environmental, and economic justice.

444S Fund for the Environment 7th Generation Fund Agro Roasters Fund

Aguacene Fund

Alexander Graham Bell Innovation Fund

Andrew Heintzman Giving Fund

Animal Spirit Fund

Artemis and Petunia Fund

Auerbach Family Fund Aurora Fund

Ayalik Fund

Bealight Fund

Biodiversity-Based Solutions

Black Philanthropy Fund

Broid Marcus Family Fund

Burton Family Fund

CarbonFlip Fund

CATE Fund

Central Coast Conservation

Chaloult Wallace Fund

Change Ripples Fund

Chauvel Fund

Children and Nature Fund

Chosen Waters Fund

Christoper Robin Fund

CNIS Surgical and Obstetrical Skills Education Fund

CPAWS Nova Scotia Conservation Fund

Dark Horse Fund

David J. Sokol Endowment

Fund

Don Rubenstein Housing Fund

Dene Ts'ĮlĮ - Dene Way of Life Division of UBC PM&R Fund DLN Fund

Dr. Bik May Wai & Dr. Chung Nin Lam Endowment Fund

Dragonfly Fund

Draimin-Haddon Endowment

Elements Fund

Environmental Justice Micro

Equinox Fund

Équiterre Fund

ESP Fund

Flourishing Leadership Fund

Funding Awesome Fund

FuturePLAY Fund

GHD Foundation STEAM Horizons Fund

Gitanyow Wilp Sustainability

Glenn Powers and Melanie Wong Foundation Fund

Harbinger Fund

Harmony Fund

Harry and Bernice Kosanksy Family Foundation Fund

Hollyhock Scholarship Fund

House of Numst' Fund

Hummingbird Fund

Illahie Fund

Impact United Academy Fund Indigenous Youth Leadership

in Arctic Research Fund

IPCA Development Fund

Jantzi Research Fund

Joel and Dana Solomon Fund John Kenneth Galbraith Prize **Endowment Fund**

Jokabeca Fund

Jon Gates Foundation Fund

Joy Family Giving Fund

Juno Foundation Fund Justice Impact Fund

KEATCA (Knowledge, Education and Training Canada) Fund

Ketaorati Fund

Kremen and Fineman Giving Fund

Kremen and Fineman Invested Giving Fund

Kwiakah Fund

Language Documentation and Revitalization Fund

Lights On Fund

Lindalee Tracey Award Fund

Lone Wolf Fund Lunapads Global Opportunity

Fund MacGavin Fund

Mary Fund

Mashkawi-manidoo bimaadiziwin - Spirit to Soar

Mother Tree Fund

Myer Fund

New Literacies Fund

Nonprofit Centers Fund One Pull Fund

Phil in the Blanks Fund

Power of Giving Fund

Prescription for Change Canada Fund

Renewal Funds Charitable Giving Fund Reverance for Life Legacy

Fund

Richardson Family Fund Rideau Institute Research Fund

Rights of Canadian Nature Fund

Roar Fund

Robert Huber Memorial Fund Robin Wheeler Legacy Fund

Roses Fund

Sailech Fund

SHLF Endowment Fund

Sephora Canada Impact Fund

Skeena Watershed Fund

Social Innovation Conference

Series Fund

Social Venture Institute Fund Sokol-Rubenstein Family

Endowment Fund

Stephen Hui Trail Fund

Strachan Hartley Legacy Foundation Fund

Tegan and Sara Foundation

Terrevive Fund

the deer crossing the art farm

Tlatsini Conservation **Endowment Fund**

Transformation Fund

Trever Bass Fund

Tribal Parks Gateway Centre

Twin Island Protection Fund Twyla Roscovich Memorial

V. Paul Lee Family Foundation

Valerie Elia Fund

Vancouver Bicycle Fund Vancouver Tomorrow Fund

Vern's Community Fund

Wilburforce Canadian Conservation Fund

Wildlands Fund

Wonderful Life Fund

Grantmaking

MakeWay is an intermediary that builds relationships with both funders and communities. We create pathways for funding and tailored supports that enable impactful and thoughtful grantmaking efforts. from advisory services to grant program management. We manage funds for partners and mobilize grants that advance community-led change.

Transparency

We value transparency. All grants are posted quarterly on our website. By sharing detailed grants information, we aim to foster innovation and knowledge exchange across the charitable sector, support more effective grantmaking, and further our commitment to transparency. Our grantmaking takes place through our program funds, our advisory services, and our donor advised funds.

Program Funds

Program funds at MakeWay are strategically managed by our staff and support community-led initiatives that align with our mission.

NATIONAL

Collective

Harvesting Learnings & Measuring Impact Fund Womxn's Leadership

Northern Ontario Fund

NORTH

MakeWay Arctic Strategy Fund

Arctic Marine Fund

Northern Terrestrial Conservation Fund

Indigenous Stewardship Fund

Emerging Northern Leadership Fund NWT On The Land

Collaborative Fund Northern Sustainable Livelihoods Fund

Indiaenous Cultural Revitalization Fund Northern Women and Girls

Yukon Collaborative Fund

BRITISH COLUMBIA

BC Marine Focus Fund BC Freshwater

Collaborative

Pacific Food, Community and Culture Fund

Indigenous Watersheds Initiative

BC Program Fund

Watersheds BC **BC Marine Conservation** Fund

MANITOBA &

Northern Manitoba Food, Culture & Community Collaborative

Sîhtoskâtowin Program Manitoba Indigenous Agriculture Fund

Funding Partners

Lists include all donors of \$1000 or more.

We sincerely thank the following partners who provided support to community-led initiatives across the country. This list represents a wide range of individuals, governments, and organizations who contributed to programs, Shared Platform projects, collaboratives, and campaigns in fiscal year 2025. These contributions are vital to helping nature and communities thrive together.

Businesses

Businesses provided generous support to innovative projects and programs. We help businesses interested in supporting community-led change develop charitable giving strategies and improve their grantmaking practices.

2089373 Ontario Inc. 2524996 Ontario Limited Barlean's Organic Oils LLC

Coors Seltzer De Beers Group of Companies

DMCL LLP Dragonfly Ventures Holdings Ltd. **Expansion PME**

Farewell Harbour Lodge

Farm Credit Canada Feschuk.Reid

Gore Mutual Insurance hcma Architecture + Design

Interac Corp. karibu adventures

Leckie Studio Architecture + Design

Left Turn Right Turn Ltd.

Iululemon Centre for Social

Lush Handmade Cosmetics Ltd.

Mikey Consulting Inc Nature's Path Foods Paliare Roland Barristers

Proof Strategies

Red Door Events Inc. Red River Mutual

RPK Ltd RUX

Salty Sea Dog Designs

Sephora Beauty Canada, Inc

The Cadillac Fairview Corporation

Wild Timber Industries Ltd.

Government

Individuals & Families

Individuals & Families In fiscal year 2025, we received over 1000 donations from individuals and their families across Canada. Our community of individual donors work with us to support hundreds of initiatives, ranging from neighbourhood-scale social programs to national conservation efforts.

Governments

We partner with local, provincial, territorial, federal, and Indigenous governments to support solutions that integrate healthy communities, a healthy planet, and healthy economies.

Agriculture and Agri-Food Canada

BC Hydro

Bowen Island Municipality British Columbia Arts Council

Canada Council for the Arts

Canadian Heritage

Canadian Northern Economic **Development Agency**

City of Toronto

City of Vancouver

City of Yellowknife District of Squamish

Environment and Climate Change

First Nations Health Authority

Fisheries and Oceans Canada

Government of Manitoba **Environment and Climate Change**

Government of Manitoba -Ministry of Municipal & Northern Relations

Government of Nova Scotia -Department of Environment and Climate Change

Government of Ontario - Ministry of Labour, Immigration, Training and Skills Development

Government of Quebec - Ministry of Agriculture, Fisheries and Food

Government of the Northwest Territories - Department of Education, Culture, and

Government of the Northwest Territories - Department of Executive and Indigenous Affairs

Government of the Northwest Territories - Department of Health

Government of the Northwest Territories - Department of Municipal and Community Affairs

Government of the Northwest Territories - Environment and Climate Change

Government of Yukon Immigration, Refugees and Citizenship Canada

Impact Assessment Agency of Indigenous Relations and

Northern Affairs Canada Indigenous Services Canada

Metro Vancouver

Nova Scotia Federation of **Municipalities**

Ontario Trillium Foundation

Parks Canada Agency

Polar Knowledge Canada Tlicho Government

Women and Gender Equality

Foundations, Charities, & Nonprofits

Foundations, charities, and nonprofits are important members of the MakeWay community. Their donations help us support community-led initiatives across the country.

444S Foundation

Arrell Family Foundation

Balfour Bowen Family Foundation

Balsam Foundation BC Parks Foundation

BenefAction Foundation

BHP Foundation

Bonneville Environmental Foundation

Brigantine Incorporated

Brodhead Fund - Ottawa Community Foundation

CAF Canada

Canada Gives - ONNI Gives

Canadian Race Relations

Canadian Women's Foundation Carolyn Garlich and Peter Miller Gift

Catherine and Maxwell Meighen Foundation

Chan Family Foundation Charitable Impact Foundation

Charities Aid Foundation America CHIMP: Charitable Impact

Foundation CJ Foundation

Clean via Environment and Climate Change Canada

Climate Impact Fund

Climate Justice and Community Resilience Fund c/o Vancity Community Foundation

Coast Funds

Cogeco Fund

Community Foundation of the South Okanaaan Similkameen

Community Foundations of Canada Co-Operators Community Funds

Cotton Family Charitable

de Gaspé Beaubien Foundation **Definity Insurance Foundation** Dehcho First Nations Association

dba Dehcho First Nations Donner Canadian Foundation

Dr. Ann Worth Charitable Foundation Echo Foundation **EMBERS**

Fidelity Charitable Gift Fund-Schoenewald Family Fund **GEKKO Foundation**

GHD Foundation (Canada) Global Justice Ecology Project

Gordon and Betty Moore Foundation Gore Mutual Insurance Company Foundation

Healthy Horizons Foundation Inc.

Hilary and Galen Weston Foundation Howard C. Green Memorial Fund, held at Vancouver Foundation

Ihnatowycz Family Foundation Inspirit Foundation

Jackman Foundation Journalists for Human Rights

Kalliopeia Foundation Ken Lvotier Fund held at and

Foundation Lakehead District School Board

administered by Vancity Community

Liz Claiborne Art Ortenbera Foundation

Maple Leaf Centre for Food Security Margaret A. Cargill Philanthropies

Marin Community Foundation Mark Torrance Foundation

Mastercard Foundation Mazon Canada McConnell Foundation

Meliore FUP Metro Vancouver Regional Parks

National Centre for Truth and

National Christian Foundation - The Herschend Enterprises Fund

National Trust for Canada Nature Canada

Nature United Nelson Arthur Hyland Foundation Nishnawbe Aski Nation

North Family Foundation Northwest Territories Recreation and Nuclear Waste Management

NYAD Community Inc One Earth

Ottawa Community Foundation Pacific Salmon Foundation

Real Estate Foundation of British

Rockefeller Philanthropy Advisors

Ronald S. Roadburg Foundation

S. M. Blair Family Foundation

Senft Family Foundation

Sarnia Community Foundation

Sisters of our Lady of the Missions

SPARC Social Planning and Research

Spergel Goldblatt Foundation at

the Jewish Foundation of Greater

Squamish Community Foundation

Taylor Irwin Family Fund at Toronto

Steelworkers Humanity Fund Inc

TD Friends of the Environment

The Antle/Mears Charitable

The Chawkers Foundation

The Edith and Bernard Ennis

The Energy Transition Fund, a

The George Cedric Metcalf

sponsored project of Rockefeller

Scotia Society

The Dragonfly Fund

Philanthropy Advisors

The Gordon Foundation

The Freedom Fund

The Bradstreet Family Foundation

The Catherine Donnelly Foundation

The Community Foundation of Nova

RBC Foundation

Columbia

Regenerators

Robert Kerr Foundation

RSF Social Finance

SGNC Foundation

Small Change Fund

Somerset Foundation

Council - BC Society

Spatz Foundation

Swift Foundation

Paul Liebman Family Foundation The Illahie Foundation The Kinsmen Club of Winnipeg Philip Fox Fund

> The KPMG Foundation The Lang Family Foundation

The Grocery Foundation

The Harbinger Foundation

The Marjorie and Joseph Wright Memorial Foundation

The McLean Foundation The Peter Gilgan Foundation

The Schad Foundation

The Sitka Foundation

The Sprott Foundation The Trottier Family Foundation

The United Church of Canada Foundation - Clarke and Carol Wilkie

The University of British Columbia

Tippet Foundation Trust for Mutual Understanding

TSADIK Canada

United Way of Greater Toronto United Way of Northwest Territories

United Way of Winnipea University of Victoria - Pacific

Urban Systems Foundation UVic Community-Engaged Learning Vancity Community Foundation

Vancouver Foundation

Vanguard Charitable Endowment Program-The Lindsay F. and Patti Paxton Eberts Fund Wellspring Philanthropic Fund

WES Mariam Assefa Fund West Vancouver Foundation

Wilburforce Foundation Wordham Family Fund at the Mississauga Foundation

Yellowknife Community Foundation

Yukon University Zero Emissions Innovation Centre

Zoom Cares Fund, a fund of Tides

Community **Partners**

MakeWay is proud to work with grantee partners creating positive environmental and social change in their communities and across the country. We are big believers in supporting locally-led solutions and creating new pathways for funding on community terms and in the spirit of reciprocity. This means backing ideas and movements already taking place on the ground, building deep relationships, and working in active collaboration with communities to direct investments that maximize positive, sustainable, community-led change.

MakeWay Program Community Partners

Anishinaabe Cultural and Language Support Centre

Association Advocating for Women and Community

Athabasca Chipewyan First

Avataq Cultural Institute

Awi'nakola Foundation

Barren Lands First Nation **Barrows Community Council**

Beardy's & Okemasis' Cree Nation

Beverly and Qamanirjuaq Caribou Management Board

Boys and Girls Club of Yukon

Brokenhead Ojibway Nation

Campbell River Indian Band dba

Wei Wai Kum First Nation

Cape Mudge dba We Wai Kai First Nation

Centre régional de rétablissement Isuarsivik dba Isuarsivik Regional Recovery Centre

Charter Community of Tsiigehtchic dba Hamlet of Tsiigehtchic

Children First Society

Churchill Joint Group Committee

Churchill Research Centre Inc

Clayoquot Biosphere Trust Society with Nuu-chah-nulth Youth Warrior Family Society

Clayoquot Indigenous Conservation Innovation Centre

Coast Conservation Endowment **Fund Foundation**

Commission scolaire francophone de division

Community Food Centres Canada

Contigo International Inc

Cowichan Social Planning Society with Quw'utsun' Cultural Connections Society

Cowichan Tribes First Nation

Crane River Community Council

Dauphin River Community Council

Dechinta Initiatives dba Dechinta Centre for Research and Learning

Deh Gáh Got'îê First Nation

Dehcho Divisional Educational Council

dba Dehcho First Nations

Déljnę Got'jnę Government

Deninu K'ue First Nation

Eagle Valley Community Support Society with Rise Up Indigenous Wellness Society

Earthroots Fund

Ecology North

Finance Engage Sustain

Flying Dust First Nation

Fort Good Hope - Charter Community of K'asho Got'ine

Foster Family Coalition of the Northwest Territories

Fox Lake Cree Nation

Gitanyow Huwilp Society

Gitga'at First Nation

Gwich'in Tribal Council

Gitxaala Nation

Haida Gwaii Museum Society with swiilawiid sustainability society

Hamlet of Baker Lake

Hamlet of Ulukhaktok

Homalco First Nation

Home Base Yellowknife

Homebrook - Peonan Point Community Council

Ilisaqsivik Society

Ilitaasinia

Inclusion Northwest Territories

Incorporated Community of Seymourville

Institute for Multi-disciplinary Dehcho First Nations Association Ecological Research in the Salish Let's Grow - Learning and Living

> Institute for New Economics Public Interest Research Association Inc. (with Skeena Watershed Conservation Coalition, Wilp Gwininitxw, and Wilp 'Wii K'aax)

Inuit Heritage Trust

John Howard Society of Saskatchewan

K'omoks First Nation

Ka'a'gee Tu First Nation

Kamloops Food Policy Council with the Working Group on Indigenous Food Sovereignty

Kingston, Frontenac and Lennox and Addington Health Unit Charitable Organization

Kinosao Sipi Minisowin Agency

Kitasoo First Nation

Kitikmeot Heritage Society

Kitselas First Nation

Kitsumkalum Band Council

Kivallia Inuit Association

Kwanlin Dun First Nation

Kwantlen Polytechnic University Foundation

Kwiakah First Nation

Lac La Ronge

Laichwiltach Family Life Society with 7 Generations Stewards Society

Lax Kw'alaams Band

Les Partenaires communautaires Jeffery Hale / Jeffery Hale **Community Partners**

Lhtako Dene Nation

Liard First Nation

Lil'wat Nation dba Mount Currie

Living Lakes Canada Society with Blueberry River First Nation

Lyackson First Nation

Ma Mawi-Wi-Chi-Itata Centre Inc

MakeWay Charitable Society

Malahat First Nation

Mallard Community Council

Manitoba Food Charter Inc

Manitoba Keewatinowi Okimakanak Inc.

Matheson Island Community Council

MAKEWAY 2025 YEAR IN REVIEW

Mathias Colomb Cree Nation

Meadow Lake Outreach Ministries Inc.

Meadow Portage Community Council

Misipawistik Cree Nation

Moccasin Footprint Society

Municipality of Fort Good Hope - Charter Community of K'asho

Municipality of Igloolik

Muskowekwan First Nation

Nature United

Nature-Based Solutions Foundation with Mowachaht/ Muchalaht First Nations

Nikanihk Ohci Foundation, Inc

Nisichawayasihk Cree Nation

Northern Association of Community Councils Inc

Northern Mosaic Network

Northern Village of Buffalo Narrows

Northwest Institute for Bioregional Research Society

Norway House Cree Nation Nunatsiavut Government

Nuxalk Nation

Office of the Wet'suwet'en

Opaskwayak Cree Nation

Onion Lake Cree Nation

Park People

Pasqua First Nation #79

MAKEWAY 2025 YEAR IN REVIEW

Peguis First Nation

People's Food Institute

PHA Public Health Association of British Columbia with

Ts'msyen Culture Society Pine Creek First Nation

Pinaymootana First Nation

Poplar River First Nation

Porter Creek Secondary School Qajuqturvik Community Food

Centre Qaujigiartiit Health Research

Qikiqtani Inuit Association

Centre (AHRN-NU)

Qgs (Eyes) Projects Society

Quatsino First Nation

RSBC Rivershed Society of British Columbia

Sahtu Divisional Education Council

Salmon Coast Society

Salt Spring Institute for Sustainability Education & Action dba I-SEA

Sambaa K'e First Nation

Saulteau First Nations

Saskatchewan Health Authority

Save the Cedar League with Conservation North

School District of Mystery Lake

Sierra Club of British Columbia Foundation with the Indigenous Law Research Unit

SkeenaWild Conservation Trust Skeetchestn Indian Band

Skidegate dba Skidegate Band Songhees First Nation

South Slave Divisional **Education Council (SSDEC)**

SSDEC dba Lutsel K'e Dene School

St. Theresa Point First Nation

Takla Lake First Nation

Taku River Tlingit First Nation The Arctic Eider Society

The Governing Council of the Salvation Army in Canada dba

Salvation Army NWT The Igaluit Music Society

The Kelsev School Division No.

The Narwhal News Society

The Okanagan Indian **Educational Resources Society** dba En'owkin Centre

The Polis Foundation

The Society of High Prairie Regional Environmental Action Committee

Thompson Seniors Community Resource Council Inc

Tli Cho Community Services Agency

Tlicho Government Town of Leaf Rapids

Trellis Work Ts'il Kaz Koh

Tsay Keh Dene Nation

Tŝilhaut'in National Government

Ucwalmicw Centre Society United Way Niagara

University College of the North

Upper Nicola Band

Upper Skeena Development Centre Society with Senden Agricultural Centre

Waterhen Community Council

Waterhen Lake First Nation

Watershed Watch Salmon Society **WCS Wildlife Conservation**

Society Canada West Point First Nation

Wildsight with Youth Climate Corps.

Witset First Nation

Wolf Willow Institute for Systems Learning

Wrinch Memorial Foundation with Storytellers' Foundation

Wuikinuxy Nation

Wuskwi Sipihk First Nation

McDonald Middle School Yellowknife Public

Denominational District

Education Authority dba

Yellowknife ED1 - Ecole William

Yellowknife Catholic Schools Yellowknife Women's Society

York Factory First Nation

YWCA Agvvik Nunavut dba YWCA Agvik Nunavut

YWCA NWT

Yukon University

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Advised Funds Grantees

Directed by Advised Fund holders and MakeWay conducts due diligence to ensure charitable compliance and mission alignment.

(A.C.C.E.S) Accessible Health Foundation Community Counselling and Centre for Indigenous **Employment Services** Environmental Resources, Inc. Actua Centre for Sexuality Society Adaptive Sports Foundation Cetus Research & Conservation Adsum Association for Women & Society Children Chapleau General Hospital Agrarians Foundation Foundation Altitude Project Community Charities Aid Foundation Support Foundation Canada Amnesty International Canadian Children's Aid Foundation of Section Nova Scotia Anduhyaun Inc Christ Alive Community Church Animations Scientifiques Prof. Church of the Messiah **CJPME** Foundation ArtHeart Community Art Centre Coastal Rivers Conservancy ArtsCan Circle Linking Creative Collingwood Neighbourhood Artists With At Risk Youth **House Society** Awi'nakola Foundation Community Food Centres **BC** Cancer Foundation Canada BC Spaces for Nature Society Community Forests International Community YWCA of Muskoka Canadian Cancer Society Canadian Centre for Policy Conservation Manitou Alternatives Cornerstone Housing for Women Canadian Centre for Policy Cortes Island Community Alternatives B.C. Office Foundation Canadian Council for Refugees Cortes Island Museum & Canadian Friends of the Israel **Archives Society** Guide Dog Center for the Blind Cottingham Junior Public Schoo Canadian Lawyers for Cowichan Social Planning International Human Rights Society Canadian Mental Health Daily Bread Food Bank Association, Vancouver-Fraser Dan's Legacy Foundation Branch Dechinta Initiatives dba Canadian Opera Company Dechinta Centre for Research Canadian Organic Growers Inc. and Learning Canadian Parks and Wilderness Deer Crossing - The Art Farm Society Society Canadian Parks and Wilderness Definitely Superior Art Gallery of Society - Northern Alberta Thunder Bay Canadian Rights Action Dehcho First Nations Association Foundation dba Dehcho First Nations Canadian Society Promoting Doctors Without Borders Canada of Canada Inc **Environmental Conservation** Don't Mess with the Don Carleton University Doug Philpott's Inner-City Carnegie Community Centre Children's Tennis Fund Association Douglas-Coldwell Foundation CEE Centre for Young Black

Professionals

Centre for Addiction and Mental

East Side Family Place Society **Ecojustice Canada Society Ecology Action Centre** Ecotrust Canada **Environmental Defence Canada** Équiterre Farm Radio International FarmFolk/CityFolk Society Farms at Work Fédération du Québec pour le planning des naissances First Peoples Justice Center of Montreal First Peoples' Cultural Foundation Foodshare Toronto Fresh Roots Urban Farm Society Friends of Cortes Island Society Girls E-Mentorship Innovation Gitanyow Huwilp Society Greenpeace Canada Education Habitat For Humanity Halton-Mississauga-Dufferin Haida Gwaii Museum Society Hamilton-Wentworth Chapter Native Women Inc. Hot Docs Human Rights Watch Canada IGB-CSA Canada Inclusion Canada Indspire Institute for Change Leaders Institute for New Economics **Public Interest Research** Association Inc. Instruments of Change Society International Association for Transformation International Conservation Fund

Interval House of Ottawa

Islamic Relief - IR Canada

Inuvialuit Regional Corporation

Inuit Art Foundation

Jack.org

Dufferin Arts Council

Dufferin Community Foundation

Jewish Family Services Agency of Vancouver Jewish Family Services of Ottawa Jump Math Kina Social Ventures Society Kwiakah First Nation Lay-Up Youth Basketball Les Amis de la Montagne (Mount-Royal) Inc Let's Talk Science LI - The Leadership Institute dba Hollyhock Liard First Nation Literary Review of Canada Living Lakes Canada Society Majengo Canada Master and Fellows of Massey College Mazon Canada McMaster University McMichael Canadian Art Foundation Mile End Community Mission Mississippi Madawaska Land Trust Momentum Community **Economic Development Society** Mother Tree Network Society Mount Pinnacle Land Trust Multifaith Housing Initiative Music Heals Charitable Foundation Muskoka Community Foundation My Friend's House, Collingwood Crisis Centre Myriad Canada Foundation NAN Charitable Trust National Abortion Federation Canada National Arts Centre Foundation National Gallery of Canada Foundation National Wildlife Centre Native Women's Shelter of Montreal Nature Canada

Neighbours United For Nature

Society

Northern Youth Abroad Northwest Institute for Bioregional Research Society Nuxalk Nation Organization OASIS Initiative Canada Oceans Research and Conservation Association -**ORCA** Old Brewery Mission Ottawa Salus Corporation Pacific Wild Alliance PAL Canada Foundation Parkdale Community Food Bank **Pedal Foundation** Association Education Foundation Performing Arts Lodges, Toronto (PAL Toronto) Phoenix Youth Programs Charitable Foundation Pink Pearl Foundation Carleton dba Planned Parenthood Ottawa **Qqs (Eyes) Projects Society** Rainbow Railroad Raincoast Conservation Foundation Values and Environmental Needs) Royal Institution for the Advancement of Learning McGill University RSBC Rivershed Society of British Columbia Salal Foundation Salmon Coast Society Salt Spring Institute for Sustainability Education & Action dba I-SEA and Education Society Save the Cedar League

Oakwood Vaughan Community Or Haneshamah - Ottawa's Reconstructionist Community Pender Islands Conservancy Pepaken Hautw Food Systems Planned Parenthood Ottawa-Queen's University at Kingston **RAVEN** (Respecting Aboriginal Redd Fish Restoration Society Saint James Music Academy Saturna Island Marine Research The Downtown Eastside Women's Centre Association The Elizabeth Fry Society of Save the Children Canada

Sawa World Association SeedChange Seva Canada Society Shambhala School Society Shepherds of Good Hope Sierra Club of British Columbia Foundation Sierra Club of Canada Foundation Simon Fraser University Sinai Health Foundation SkeenaWild Conservation Trust SKETCH Working Arts Canada Skipping Stone Scholarship Foundation Small Change Fund Social Innovation Canada Canada Society For Canadian Women In Science & Technology Columbia South Asian Women's Centre Southminster-Steinhauer United Centre Church St George's College Foundation St. Faith's Anglican Church Staeeye' Learning Society Stratford Hall (School) Society Swim Drink Fish Canada Sylva M Gelber Music Foundation Taking IT Global Youth Association Taku River Tlingit First Nation Tamir Foundation Inc The Art Gallery of Hamilton The Arts Club of Vancouver Theatre Society The Birnie Hodgetts Children's Fund The Black Business and Professional Association The Board of Education of Council School District No. 46 (Sunshine Coast) The Canadian Civil Liberties Associatior The Canadian Network for International Surgery The Carold Institute The David Suzuki Foundation The Dena Kayeh Institute

Greater Vancouver The Great Canadian Theatre Corporation The Hamilton Philharmonic Orchestra (2000) Inc The Hospital for Sick Children Foundation dba The SickKids Foundation The Immigrant Services Society of British Columbia The Jur-Ed Foundation The Kensington Health Foundation The Kidney Foundation of The Kidsafe Project Society The Narwhal News Society The Nature Conservancy of The Nature Trust of British The Odawa Native Friendship The Okanagan Indian **Educational Resources Society** The Ottawa Food Bank The Ottawa Mission Foundation The Princess Margaret Cancer Foundation The Realistic Success Recovery The Sisterhood of Saint John the Divine St. John's Convent The Society of High Prairie Regional Environmental Action Committee The Toronto Public Library Foundation The University of British Columbia - Faculty of Forestry The Veritas Foundation The Writers' Exchange Society Toronto Accessible Sports Toronto Metropolitan University - Centre for Free Expression Tostan Canada **Ucwalmicw Centre Society** United Way of Greater Toronto University of Ottawa **Development Office Vancity Community Foundation** Vancouver Public Library Foundation Vancouver School of Theology

Variety - The Children's Charity of BC VGH & UBC Hospital Foundation Victoria Foundation Volcano Non-Profit Productions Watershed Watch Salmon Society Welcoming Arms West Coast Environmental Law Research Foundation Western Canada Wilderness Committee White Ribbon White River First Nation Wigwamen Incorporated Wildlands League Wildsight WISH Drop-In Centre Society Women's College Hospital Foundation Women's Legal Education and Action Fund Inc Yellowstone to Yukon Conservation Initiative Foundation YMCAs of Quebec Foundation Young Women's Christian Association Youth Science Canada

Board of Directors

We give deep thanks to our Board of Directors for their thoughtful and strategic guidance, and extend gratitude to these remarkable individuals who bring a wealth of experience and wisdom to MakeWay's work. We look forward to continued collaboration in 2026.

In 2025, MakeWay committed to <u>"slowing down to move forward"</u>, as we reimagine how we connect with new potential board members.

"It's about slowing down, making space, and creating pathways that honour different ways of knowing, leading, and relating to power," Alex Sardar, President and CEO, reflected. As we continue this journey, we're inviting new voices into our governance in ways that are thoughtful and community-led.





Aerin JacobChair



Sean Burke Treasurer



Caroline Merner Secratary



Barend van der Vorm Outgoing



Bo Aganaba



Cathy GalligosOutgoing



Erica Barbosa



Denise Williams Outgoing



Leslie Campbell



Raïsa Mirza Outgoing



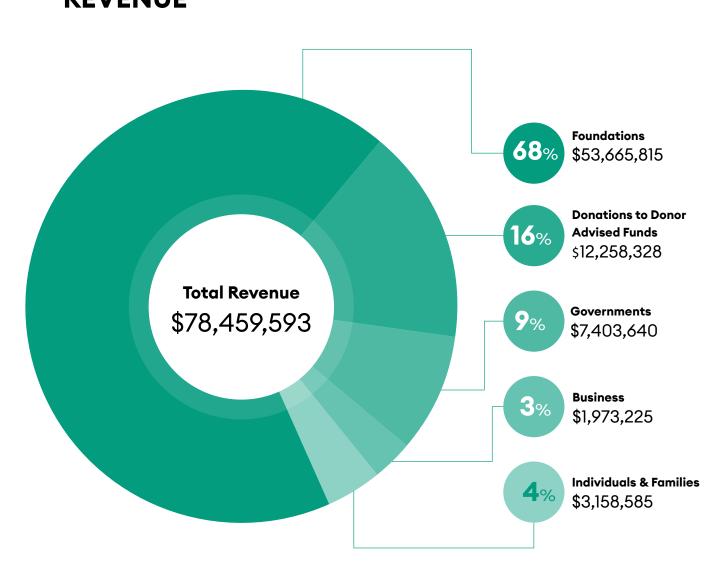
MJ Sinha

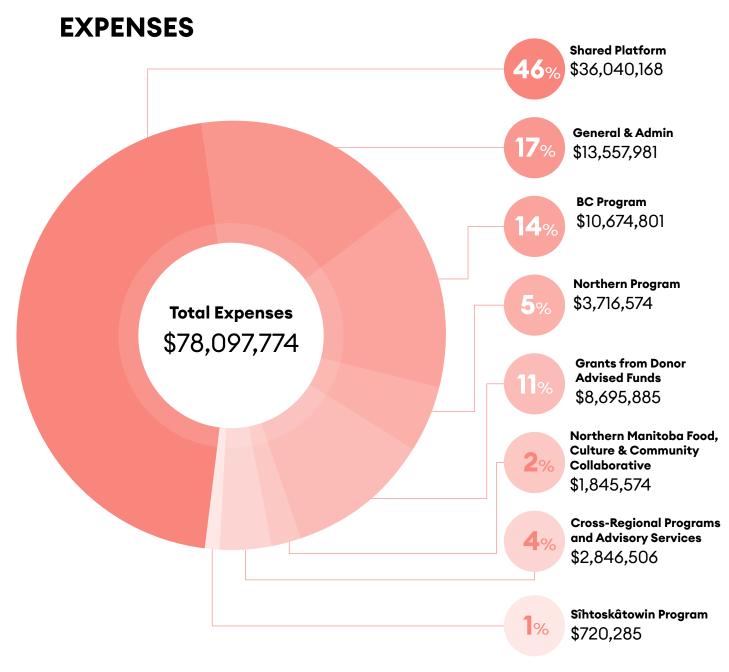
Financials

MakeWay is home to MakeWay Foundation and MakeWay Charitable Initiatives Society. The below info is for our fiscal year 2025 from April 1, 2024 – March 31, 2025.

MakeWay operates a public foundation, not an endowed foundation. This means that we partner with funders and communities, and house and manage programmatic and advised funds that mobilize funding for community-led charitable work. Much of the funding received as revenue each year is restricted and recognized in full when received. It is granted out to support specific programming in communities over multiple years.

REVENUE





Cover Page Illustration - About the Artist

Samantha Mathews is a self-taught multimedia Omushkego artist based in Timmins, Ontario. As the CEO of Strategic Sketch, she is passionate about capturing ideas and facilitating discussions through visual representation, graphic recording and illustration. Samantha proudly resides on the traditional territory of the Omushkegowuk and Anishnaabeg peoples. Alongside her professional pursuits, she loves being a new mom to her two young children, Finnigan and Liam.



MakeWay is a national charity and public foundation with a goal to enable nature and communities to thrive together. We do this by building partnerships, providing solutions, grants, and services for the charitable sector across the country.

MakeWay Foundation (BN 868947797) is a national charity and public foundation with a goal to enable nature and communities to thrive together.

MakeWay Charitable Society (BN 130560188 RR0001) is an operating charity that houses social change projects ranging from neighbourhood-scale initiatives to national conservation efforts on a shared administrative and governance platform.

makeway.org